| Committee:<br>The City Bridge Trust Committee | <b>Dated:</b><br>24 <sup>th</sup> November 2016 |
|---|---|
| Subject:<br>Progress Report                   | Public  |
| Report of:<br>Chief Grants Officer            | For Information                                 |

#### Summary

This is a regular report by the Chief Grants Officer. It includes updates on: context (hate crime/social cohesion post Brexit – new figures and research; the Association of Charitable Foundation's 'Giving Trends Report' where City Bridge Trust (CBT) is shown as the 16<sup>th</sup> largest funder in the UK and on ACF's annual conference; the five-year funding strategy review; communications; resources; and grants (Investing in Londoners summary; analysis of Age UK grant-spend and the Central Grants Programme).

#### Recommendation

• That the report be noted.

#### Main Report

### Introduction

 You will recall that you have agreed that each of the City Bridge Trust Committee Meetings will begin with a presentation on a particular aspect of the work you support. Today's speaker is Natalia Rymaszewska, Chief Executive of the London Legal Support Trust (LLST), an independent charity that raises funds for free legal services in London & the South East. You are currently funding LLST as a Strategic Initiative, and a report of their work to date is included elsewhere in your papers today, under the item "Strategic Initiatives in management."

### Context

### Hate Crime/Social Cohesion Post Brexit

- In the month after the European referendum, racist or religious abuse incidents recorded by police in England and Wales increased by 41% from 3,886 such crimes logged in July 2015, rising to 5,468 in July this year. The sharp increase declined in August but has remained at a higher level than before the EU referendum.
- 3. The number of hate crimes overall in the year 2015-16 was up 19% on the previous year. It is considered that part of the increase is undoubtedly due to a greater willingness by the public to report offences and better police

methods for logging hate crimes. But strong anecdotal evidence supports the view that there was also a genuine rise in crimes targeted at ethnic minorities and foreign nationals: the Brexit vote appeared to unleash something in people - they felt they had a licence to attack Polish migrants and insult Muslims.

- 4. Since the referendum there have been many discussions in different fora on the impact of Brexit and research has started to emerge. Notably: The Charities Aid Foundation (CAF) launched on 26 September a report 'A Stronger Britain – how charities can help rebuild a post-Brexit Britain'. This included the following conclusions:
- The Government has the task of creating a new settlement for Britain; bringing people together and working with organisations from a range of sectors.
- No single entity or sector is going to have all the answers, but it is clear that charities are an integral part of the solution to the challenges on the horizon.
- There are many areas where charities are best placed to help government achieve its aims.
- Government local and central should commission charities to monitor levels of community cohesion and threat levels. Resources should be allocated to provide charities with mechanisms to report concerns that they have, with an obligation on government to act on recommendations from charities.
- Devolution deals give local directly elected politicians a specific mandate for promoting and enhancing the role of charities, volunteering and philanthropy in their local area.
- The adoption of these suggestions would see: charities given an explicit remit for building stronger communities and helping to protect at risk groups; the freedom of charities to advocate and help to shape policy enshrined in UK law; local charities given a local champion to help bolster their role and maximise the contribution that they can make.
- 5. At a London level, the Mayor of London has appointed Matthew Ryder QC as his Deputy Mayor for Social Integration, Social Mobility and Community Engagement to help ensure Londoners from different faiths, ethnicities, backgrounds and social classes are better integrated. Matthew attended the CBT Chairman's dinner.
- 6. Although London is one of the most diverse cities in the world a recent report by the Social Integration Commission found that, individually, Londoners currently spend relatively little time with people from different walks of life.
- 7. What is CBT doing in this context? At UK level, it is keeping in touch with the umbrella bodies, the National Council for Voluntary Organisations and the Association of Charitable Foundations. The Chairman and Chief Grants Officer are in touch with the new Number Ten policy unit to improve relations with charities, faith organisations and businesses. Charlotte Lawson, who was previously development and strategic partnerships director at the Centre for Social Justice, joined the new government relation's team in September 2016

as a special adviser to lead on the "development of the government's relationships with the voluntary sector". The Chairman of CBT and the Chief Grants Officer are in contact with her and will be meeting in the near future.

- 8. At a London level, both through London Funders and directly, CBT is in touch with the consultations and work being undertaken by City Hall. There is considerable common cause: for example the giving agenda, the role of civil society in London (both the subject of detailed later papers) and through the Trust's work for a fairer London in particular the recommendations set out in the London Fairness Commission which you part funded.
- 9. There is no one single post-Brexit initiative which we are leading/have been approached to be part of. At present, it is a case of a greater understanding of the new context emerging and existing work taking on a new importance (namely the work supporting a stronger civil society, the related work encouraging more giving in giving and the recommendations from the London Fairness Commission. Clearly, the post-Brexit context will be crucial during the Trust's 5-year strategic review.

#### Association of Charitable Foundations (ACF)

#### ACF Conference

10. On 3 November, the ACF's annual conference was held at BMA House, London for staff and trustees of foundations and grant-making charities from across the UK. This year the theme was Trust. The Chairman, the Chief Grants Officer and several CBT officers attended this event, which provided some informative and dynamic sessions and excellent networking.

#### ACF 'Giving Trends' Report

- 11.ACF produces an annual 'Giving Trends' report. The recently issued 2016 report states that grant income has picked up well after flat-lining around 2012, and this is directly reflected in the increase in grant making in 2013/14.
- 12. The value of the combined net assets of the top 300 trusts and foundations passed the £50 billion mark, hitting a total of £52 billion. They saw real overall growth of 12.7%, which included a landmark rise of £1.7 billion in 2014 in the Wellcome Trust's. 28% of these assets (£14.8 billion) are held by foundations established by current major donors featuring in the Sunday Times Rich List in 2014. The investment assets of the Top 300 are equal to 69% of the general charity investments as estimated by NCVO in its 2015 Almanac.
- 13. In the section of the report highlighting the top 20 foundations by grantmaking, CBT was ranked 16<sup>th</sup> by grant making spend in 2014/15, with a total available to issue in grants of £21 million.

#### **CBT Strategic Review**

- 14. The CBT 5 year Strategic Review was officially launched at the October Chairman's dinner – a successful event which has resulted in positive feedback from both guests and the Remembrancer's team: compliments were paid on the thoughtful, strategic approach to the dinner and the events team have also been pleased to be connected to CBT grantees to further develop their events access skills.
- 15. On 20 October 2016, the CBT Members' away half-day took place and many thanks to those of you who were able to participate. The focus was the 5-year Strategic Review, research to date was shared and the notes have been circulated. Members are obviously crucial to this review: Members are being asked to contribute to the review as it is underway with a view to finally agreeing a strategy that will set the frame for potentially £100m+ spend over 5 years.
- 16. With this in mind, subsequent to the away half-day the Chairman has met with the Head of Strategic Review to discuss the best ways to further engage Members throughout this process. Dedicated sessions will be organised and updates will be provided on a regular basis so as to ensure a regular two-way flow of information and input. If Members require further information or wish to feed-in at any stage of the process, please do not hesitate to contact <u>Sufina.Ahmad@cityoflondon.gov.uk</u> and/or the Chief Grants Officer both of whom who will be pleased to speak/meet.
- 17. The Project Steering Group made up of external colleagues has now met twice and the external facing conversations with a range of different audiences are now underway. Groups of 20 have been convened on specific subjects and these are being written-up so the notes can be used and made available. In addition the different ways of feeding into the review are being disseminated (see communications below).

#### Communications

- 18. The CBT over-arching communications strategy you have agreed has been used as the basis for developing a coherent communications plan for the 5-year review (copy available on request). To date, the hashtag <u>#BridgingLondon</u> is live and key stakeholders have been written to by your Chairman and Chief Grants Officer.
- 19. The table below shows our recent media activity supporting delivery of your over-arching communication's strategy:

| Organisation | Publication                                     | Readership/<br>Frequency | Detail  | Coverage             | Date       | Weblink   |
|--------------|---|--------------------------|---|----------------------|------------|---|
| CBT          | Charity<br>Times                                | Bi-monthly<br>8,500      | CBT is referred to in a<br>Charity Times blog by<br>Richard Litchfield, CEO of<br>Eastside Primetimers, on<br>the need for charitable<br>funders to adopt a 'grants<br>plus' approach.              | National &<br>Online | 15/08/2016 | http://www.charitytimes.co<br>m/ct/BLOG-time-for-trusts-<br>to-embrace-a-grants-plus-<br>model.php                  |
| Various      | Charity<br>Times                                | Bi-monthly<br>8,500      | Director of CBT is quoted<br>in Charity Times as the<br>Trust announces that it has<br>awarded grants totalling<br>£312,100 to organisations<br>to help Londoners engage<br>in the performing arts. | National &<br>Online | 29/07/2016 | http://www.charitytimes.co<br>m/ct/City-Bridge-Trust-<br>awards-over-GBP300000-<br>to-community-arts-<br>groups.php |
| Thames 21    | Kensington<br>Chelsea &<br>Westminster<br>Today | Weekly<br>10,000         | CBT is mentioned in an<br>article on the work of<br>charity Thames21 in<br>Kensington, Chelsea &<br>Westminster Today. The  | West<br>London       | 23/08/2016 | http://www.kcwtoday.co.uk<br>/2016/08/thames21/   |

| Organisation               | Publication              | Readership/<br>Frequency | Detail   | Coverage             | Date       | Weblink  |
|----------------------------|--------------------------|--------------------------|--|----------------------|------------|--|
|                            |                          |                          | Trust's funding for a training programme is highlighted.   |                      |            |  |
| СВТ                        | Charity<br>Times         | Bi-monthly<br>8,500      | CBT is featured in an<br>article on September<br>grants to 32 charities worth<br>a total of £2.4 million   | National &<br>Online | 12/10/2016 | http://www.charitytimes.co<br>m/ct/city-bridge-trust-<br>approves-over-2-4m-in-<br>grants.php            |
| Baytree<br>Centre          | City Matters             | Weekly                   | The project is mentioned in<br>an article as part of CBT<br>September Grants.  | City of<br>London    | 21/10/2016 | Featured in <u><i>City Matters</i></u><br>[viewable internally only]                                     |
| East London<br>Out Project | City Matters             | Weekly                   | The project is mentioned<br>as part of an article on<br>CBT's September grants   | City of<br>London    | 21/10/2016 | Featured in <u><i>City Matters</i></u><br>[viewable internally only]                                     |
| School Food<br>Matters     | City Matters             | Weekly                   | The project and CBT is<br>mentioned as part of an<br>article on the funder's<br>September grants   | City of<br>London    | 21/10/2016 | Featured in <u>City Matters</u><br>[viewable internally only]  |
| St Giles Trust             | South<br>London<br>Press | Weekly<br>22,500         | CBT is mentioned in a<br>South London Press piece<br>about St Giles Trust, which<br>is funded by CBT and<br>which is helping ex-<br>offenders adjust to life<br>outside of prison. | South<br>London      | 26/10/2016 | Featured in a <u>South</u><br><u>London Press</u> piece about<br>St Giles Trust [viewable<br>internally] |
| Various                    | Channel 5                | TV Station               | Director of the CBT was<br>interviewed by Channel 5<br>for a documentary on<br>Britain's historic bridges.   | National             | 26/10/2016 | <u>Channel</u> 5 interview – fast<br>forward to 19:13  |

| Organisation                                    | Publication | Readership/<br>Frequency | Detail   | Coverage                   | Date       | Weblink  |
|---|-------------|--------------------------|--|----------------------------|------------|--|
|   |             |                          | The episode focuses on<br>the history of Tower Bridge<br>and Bridge House Estates.               |                            |            |  |
| Chinese<br>National<br>Healthy Living<br>Centre | New China   | -                        | Article on grant from CBT<br>to the Chinese National<br>Healthy Living Centre in<br>Westminster. | Internation<br>al & Online | 07/11/2016 | http://news.xinhuanet.com/<br>english/2016-<br>11/08/c_135812437.htm                   |
| Chinese<br>National<br>Healthy Living<br>Centre | China Org   | -                        | Article on grant from CBT<br>to the Chinese National<br>Healthy Living Centre in<br>Westminster. | Internation<br>al & Online | 07/11/2016 | http://www.china.org.cn/w<br>orld/Off_the_Wire/2016-<br>11/08/content_39655681.h<br>tm |

#### **Resources Update**

- 20. On 11 November, Cheryl Belmont, Executive Assistant to David Farnsworth retired after 16 years at the City of London Corporation, 4 of which were with CBT. At a retirement party hosted by your Chief Grants Officer, attended by your Chairman, tribute was paid to Cheryl for the outstanding commitment and support that she has shown to both David, the CBT team and the Corporation over the years. Scott Nixon will be covering Cheryl's work for the interim period whilst the role is reviewed and recruited on a permanent basis.
- 21. In order to ensure that CBT has sufficient resource to spend its full grants budget on tackling disadvantage in London, bearing in mind that this year we also have the additional activity with your 5 year review and resource pressures in light of the Deputy Chief Grants officer being on extended sick leave, the following resource changes have been made:
  - A 1-year Grants Officer post has now been advertised to provide cover for when Jemma Grieve-Combes is on maternity leave and also to cover some of the back-fill resulting from the Central Grants Unit role (see below). The interviews for this post are set to take place on Wednesday 7 December 2016.
  - Olivia Dix (consultant) has accepted a short-term contract as a Principal Grants Officer to financial year-end to lead/assist on some of the strategic initiative work being undertaken and improvements to be made to the grants-making process. She will also cover some of Jenny's management responsibilities (along with Ciaran Rafferty) and do some regular grants assessments.
  - Rebecca Green will be developing her experience with assisting with some of the grants management on Jenny Field's portfolio and undertaking some grant assessment work.
  - Tania Bronstein (consultant) has agreed to work for an additional 2 days a week starting mid-November until year-end on grants assessments.
  - Mary Coulson (accounting consultant) has agreed to work until the end of the financial year rather than the calendar year so we can ensure no blockages in the grants financial assessment process.
  - Additional budget has been set aside to engage extra administrative support on an agency basis around particular pinch points (both on the CBT side of things and the Central Grants Unit).
  - Martin Hall has kindly agreed to continue covering the CBT communications role until the end of the financial year.
- 22. At the beginning of the month, Kristina Drake joined the Corporation's Communications Department as the Media Officer for City Bridge Trust and Responsible Business. This is a new post and will provide an unprecedented level of capacity available to work with the CBT team. How this post develops with inform the review and permanent recruitment of the CBT communications role.

#### **Financial Resources**

- 23. Following the appointment of Karen Atkinson as Head of Charity and Social Investment Finance, very positive working arrangements have been established between Chamberlains and CBT with regular meetings taking place between Karen, the Deputy Chamberlain and the Chief Grants Officer. These have focused on improvements to due diligence in the grant operation; improvements to the CBT financial management information (including having identified some corrections which need to be made); and the instigation of a review of the Bridge House Estates accounts and the revenue projections.
- 24. The benefits of having more specialist, dedicated financial capacity has been keenly felt. CBT is well placed to work with Chamberlain's between now and the implementation of the new CBT funding strategy to undertake a whole-scale review of all aspects of the financial operation to ensure we are well-placed to embark on the next charitable funding round.

#### I.T./Web Resources

- 25. Following the re-launch of the Trust's website in July 2016, your officers are now planning the next stage of the website redevelopment project. This will involve looking at how we could use the website as an online learning resource and information sharing tool. As this will be closely linked to your current 5 Year Strategic Review, this will not begin to be implemented until Summer 2017 once the new funding strategy has been agreed. A proposal for funding this stage will be presented to this Committee in due course.
- 26. At the same time, your officers are undertaking a review of the new website since its launch in order to respond to feedback received from users. This will include improvements to the grant search tool, which will be made user-friendlier. If you have any further feedback on the current website please do contact Martin Hall, your Communications Officer at Martin.Hall@cityoflondon.gov.uk
- 27. Also, by the end of this month, a review will be underway of the Trust's Parklife London (<u>www.parklifelondon.org</u>) project, a stand-alone website launched in 2014 which provides a searchable map of London's green spaces. We will be undertaking a study of the current site and producing a costed options analysis for potential changes and improvements. It is proposed that this work will be undertaken with our communications partner, Luminous Design, who produced the new CBT website along with your Annual Report and other publications. A further update will be provided at your next committee.

### Age UK Grants

28. At your last CBT committee meeting you asked for information on the level of support the Trust had made over 5 years to all Age UKs. Your Committee has funded 16 different local branches some of which have held more than one grant within that period. All are separately constituted and are members

of the Age England Association. The following table gives you information on the level of grant awarded since November 2011.

| Which Age UK?        | Amount (£) | Notes:                               |
|----------------------|------------|--------------------------------------|
| Brent                | 102,400    | Age Concern at the time              |
| Westminster          | 110,500    | Age Concern at the time              |
| Camden               | 75,000     |                                      |
| Croydon              | 2,150      |                                      |
| Ealing               | 20,000     |                                      |
| Enfield              | 97,500     |                                      |
| Islington            | 20,000     |                                      |
| Kensington & Chelsea | 2,000      |                                      |
| Lewisham & Southwark | 183,000    | 2 grants (138,000; 45,000)           |
| London               | 184,200    | 3 grants (£113,200, £4,000; £67,000) |
| Merton               | 158,300    |                                      |
| Redbridge            | 63,900     |                                      |
| Richmond Upon Thames | 102,000    |                                      |
| Sutton               | 72,500     |                                      |
| Waltham Forest       | 105,000    | 2 grants (£70,000; £35,000)          |
| Wandsworth           | 137,600    | 2 grants (£117,600; £20,000)         |
| Total:               | 1,436,050  |                                      |

#### **Central Grants Programme**

- 29. As you will recall, following the Corporation-wide grants review, the Central Grants Programme (CGP) was launched and a Central Grants Unit (CGU) was established to support the delivery of the programme. The CGU is situated within the CBT team and an existing CBT Officer (Jack Joslin) was seconded to the CGU Senior Grants Officer (SGO) role on 1<sup>st</sup> October 2016. The SGO will be working an average of 2 days a week on the CGP. His time and other officer time spent on the CGU will be charged to the relevant charities, not the CBT budget. The following brief updating paragraphs are for information only.
- 30. The SGO is currently developing all back office grant application assessment processes for all four themes, so as to ensure the required robust, proportionate and standardised approach.
- 31. Workshops for prospective grantees have now been set for Wednesday 9 November 2016 and Friday 13 January 2017 in the Guildhall. These workshops will allow prospective grantees to discuss an application with the SGO and have the eligibility criteria explained in greater depth.
- 32. The closing dates for all four CGP funding themes have now been established. The dates for all Committees or Officer Panels to make a decision on the grant requests received have been set: all are before the end of March 2016 to ensure that available funds have been allocated to projects before the end of the financial year. Should any City's cash remain

unallocated, it will be subject to the standard City's Cash carry forward process.

33. In conjunction with the Communications team, a regular tweet schedule has been established via the Corporate Twitter account. Interest generated to date has been steadily increasing as the Twitter presence increases. Each of the four grant-giving departments has also been working to raise the profile of the CGP through their own networks.

#### **Grant Applications Summary**

- 34. Your meeting today will consider 94 applications, including 29 grant recommendations (including 1 for your 20<sup>th</sup> anniversary additional funding programmes) as well as 29 grants to be noted as approved/ being considered by delegated authority, for a total recommended sum of £5,317,244. If all recommendations are approved you will have spent 61% of your total grants budget for 2016/17 (including additional funds) which is in line with targets. The implications of today's recommendations are shown in Table 1 against the grants budget for 2016/17.
- 35. Your 2016/17 grants budget was increased by £4,000,000 at the Court of Common Council in July 2015. Table 1 shows how this has been allocated to the core grants budget and additional funding schemes.
- 36. The financial information provided to the Committee has been extended to include information on the proposed use of the remaining budget. Within this section of the table the current expectation of grant applications in the pipeline, as received up to 31<sup>st</sup> October 2016, has been set out. This is alongside an amount shown as 'unidentified' which represents the balance of your grants budget for which we are yet to receive applications for consideration. As would be expected at this time of the financial year, this unidentified balance is a low figure within the Investors in London programme (4.1%). Elsewhere in your papers today are proposals regarding the additional funding streams within the anniversary programmes.
- 37. In addition to the above, we are now reporting to you the full extent of grants currently under on-going management by your Grants Officers, as shown in Table 2. Prior to the approvals recommended for this Committee, the total sum for grants currently being managed is £26.8m. Should the Committee approve the applications proposed at todays' Committee; this balance will rise to £32.1m. (By way of comparison, a second table shows the picture for grants under management in the full year 2015/16.)

# Table 1: Overall spend against 2016/17 budget

|  | Grants<br>budget | Grants<br>spend | Pending applications | % spend of annual budget |
|--|------------------|-----------------|----------------------|--------------------------|
| Core 2016/17 Investing in Londoners grants b |                  | •               |                      |                          |
| Original Grants Budget                       | £15,000,000      |                 |                      |                          |
| 20th anniversary budget uplift (20%)         | £800,000         |                 |                      |                          |
| Write-Backs & Revocations in year to date    | £1,083,956       |                 |                      |                          |
| 2015/16 overspend                            | (£540,000)       |                 |                      |                          |
| UBS contribution to Stepping Stones          | £200,000         |                 |                      |                          |
| Total Budget Available                       | £16,543,956      |                 |                      |                          |
| Previous Committee meetings                  |                  |                 |                      |                          |
| May 2016                                     |                  | £3,312,925      |                      | 20%                      |
| July 2016                                    |                  | £1,810,650      |                      | 11%                      |
| September 2016                               |                  | £2,485,167      |                      | 15%                      |
| Sub-total approved spend                     |                  | £7,608,742      |                      | 46%                      |
| Remaining budget                             | £8,935,214       |                 |                      |                          |
| Today's recommendations                      |                  |                 |                      |                          |
| November 2016                                |                  | £4,317,244      |                      | 26%                      |
| Total annual spend                           |                  | £11,925,986     |                      | 72%                      |
| Remaining budget                             | £4,617,970       |                 |                      |                          |
| Proposed use of remaining budget:            |                  |                 |                      |                          |
| Submitted applications - under assessment    |                  |                 | £3,286,795           |                          |
| Strategic initiatives                        |                  |                 | £147,570             |                          |
| Unidentified balance                         |                  |                 | £1,183,605           |                          |
|  |                  |                 |                      |                          |

| Summary            |            |       |     |  |  |
|--------------------|------------|-------|-----|--|--|
| Grants committed   | £7,608     | 3,742 | 46% |  |  |
| Grants recommended | £4,317     | 7,244 | 26% |  |  |
| Balance remaining  | £4,617,970 |       | 28% |  |  |

| Additional funding streams                        |                  |                 |                         |                             |
|---|------------------|-----------------|-------------------------|-----------------------------|
|   | Grants<br>budget | Grants<br>spend | Pending<br>applications | % spend of annual<br>budget |
| Anniversary programme: employability (20th anni   | versary budge    | et uplift (40%) | ))                      |                             |
| 2016/17 budget                                    | £1,600,000       |                 |                         |                             |
| 2015/16 carry forward                             | £1,200,000       |                 |                         |                             |
| Total budget available                            | £2,800,000       |                 |                         |                             |
| Spend at previous meetings                        |                  | £0              |                         | 0%                          |
| Recommended spend today                           |                  | £0              |                         | 0%                          |
| Total spend                                       |                  | £0              |                         | 0%                          |
| Remaining budget                                  | £2,800,000       |                 |                         | 100%                        |
| Proposed use of remaining budget                  |                  |                 |                         |                             |
| Submitted applications - under assessment         |                  | £0              |                         | 0%                          |
| Remaining budget if pending applications approved |                  |                 |                         |                             |
|   |                  | £0              |                         | 0%                          |
| Summary   |                  |                 |                         |                             |
| Grants committed                                  |                  | £0              |                         | 0%                          |
| Grants recommended                                | 1                | £0              |                         | 0%                          |
| Balance remaining                                 | £2,800,000       |                 |                         | 100%                        |
|   |                  |                 |                         |                             |
|   |                  |                 |                         |                             |

| Anniversary programme: infrastructure support (   | 20th anniversa | ary budget uplift (40% | ))   |
|---|----------------|------------------------|------|
| 2016/17 budget                                    | £1,600,000     |                        |      |
| 2015/16 carry forward                             | £850,000       |                        |      |
| Total budget available                            | £2,450,000     |                        |      |
| Spend at previous meetings                        |                | £0                     | 0%   |
| Recommended spend today                           |                | £1,000,000             | 41%  |
| Total spend                                       |                | £1,000,000             | 41%  |
| Remaining budget                                  | £1,450,000     |                        | 59%  |
| Proposed use of remaining budget                  |                |                        |      |
| Submitted applications - under assessment         |                | £0                     | 0%   |
| Remaining budget if pending applications approved |                |                        |      |
|   |                | £0                     | 0%   |
| Summary   |                |                        |      |
| Grants committed                                  |                | £0                     | 0%   |
| Grants recommended                                |                | £1,000,000             | 41%  |
| Balance remaining                                 | £1,450,000     |                        | 59%  |
| Annual funding for Prince's Trust funding (agreed | l Oct 14)      |                        |      |
| 2016/17 budget                                    | £1,000,000     |                        |      |
| Grants approved                                   |                | £1,000,000             |      |
| Balance remaining                                 | £0             |                        |      |
| Summary   |                |                        |      |
| Grants committed                                  |                | £1,000,000             | 100% |
| Grants recommended                                |                | £0                     | 0%   |
| Balance remaining                                 | £0             | £0                     | 0%   |

| Overall Grant Summary |                  |                 |                      |                          |
|-----------------------|------------------|-----------------|----------------------|--------------------------|
|                       | Grants<br>budget | Grants<br>spend | Pending applications | % spend of annual budget |
| Grants committed      |                  | £8,608,742      |                      | 38%                      |
| Grants recommended    |                  | £5,317,244      |                      | 23%                      |
| Balance remaining     | £8,867,970       |                 |                      | 39%                      |
| Total available       | £22,793,956      |                 |                      | 100%                     |

# Table 2: Grant commitments under management as at 31st October 2016

| Table for 2016/17 year-to-date           Prior year grant commitments brought-forward as at 31 March 2016 | £                       | £           |
|---|-------------------------|-------------|
| <ul> <li>due to be paid out in &lt; 1 year</li> <li>due to be paid out in &gt; 1 year</li> </ul>          | 25,200,000<br>3,600,000 |             |
|   |                         | 28,800,000  |
| Grant awarded in 2016/17  | 8,608,742               |             |
| Grant write-backs in 2016/17  | (1,083,956)             | 7,524,786   |
| Payments made in 2016/17 to Grantees  |                         | (9,545,162) |
| Current grant commitments as at 31st October 2016   |                         | 26,779,624  |
|   |                         |             |

| Table for 2015/16   | £                       | £            |
|---|-------------------------|--------------|
| Prior year grant commitments as at 31 March 2015:<br>- due to be paid out in < 1 year<br>- due to be paid out in > 1 year | 22,800,000<br>4,500,000 | 27,300,000   |
| Grant awarded in 2015/16<br>Grant write-backs in 2015/16  | 20,276,664<br>(409,054) | 19,867,610   |
| Payments made in 2015/16 to Grantees  |                         | (18,367,610) |
| Grant commitments as at 31st March 2016   |                         | 28,800,000   |

38. Table 3 below shows the grant awards you have made this financial year under Investing in Londoners and today's recommendations by programme.1

<sup>&</sup>lt;sup>1</sup> Making London More Inclusive excludes access audits which are shown separately.

 Table 3: Investing in Londoners awards and recommendations by programme

|   | Number of grants |                 |       |                   | Value of grants |                    |             |                     |
|---|------------------|-----------------|-------|-------------------|-----------------|--------------------|-------------|---------------------|
| Fund/Program                                  | Year to<br>date  | Today's meeting | Total | % total<br>grants | Year to<br>date | Today's<br>meeting | Total       | %<br>total<br>value |
| English for Speakers of Other Languages       | 3                | 3               | 6     | 4%                | £293,400        | £182,600           | £476,000    | 4%                  |
| Improving Londoners' Mental Health            | 12               | 5               | 17    | 11%               | £1,331,090      | £612,890           | £1,943,980  | 16%                 |
| Improving London's Environment                | 4                | 3               | 7     | 4%                | £276,640        | £169,400           | £446,040    | 4%                  |
| Making London More Inclusive                  | 16               | 5               | 21    | 13%               | £1,345,180      | £307,600           | £1,652,780  | 14%                 |
| Making London Safer                           | 2                | 0               | 2     | 1%                | £320,560        | £0                 | £320,560    | 3%                  |
| Older Londoners                               | 11               | 4               | 15    | 10%               | £980,100        | £437,520           | £1,417,620  | 12%                 |
| Reducing Poverty                              | 11               | 3               | 14    | 9%                | £1,283,850      | £257,200           | £1,541,050  | 13%                 |
| Resettlement & Rehabilitation of<br>Offenders | 3                | 3               | 6     | 4%                | £339,970        | £320,800           | £660,770    | 6%                  |
| Stepping Stones                               | 0                | 17              | 17    | 11%               | £0              | £700,000           | £700,000    | 6%                  |
| Strengthening London's Voluntary Sector       | 5                | 2               | 7     | 4%                | £516,270        | £316,000           | £832,270    | 7%                  |
| Strategic Initiatives                         | 21               | 9               | 30    | 19%               | £892,602        | £1,004,600         | £1,897,202  | 16%                 |
| Eco-audits                                    | 8                | 1               | 9     | 6%                | £21,000         | £2,800             | £23,800     | 0%                  |
| Access Audits                                 | 3                | 2               | 5     | 3%                | £8,080          | £5,834             | £13,914     | 0%                  |
| Grand total                                   | 99               | 57              | 156   | 100%              | £7,608,742      | £4,317,244         | £11,925,986 | 100%                |

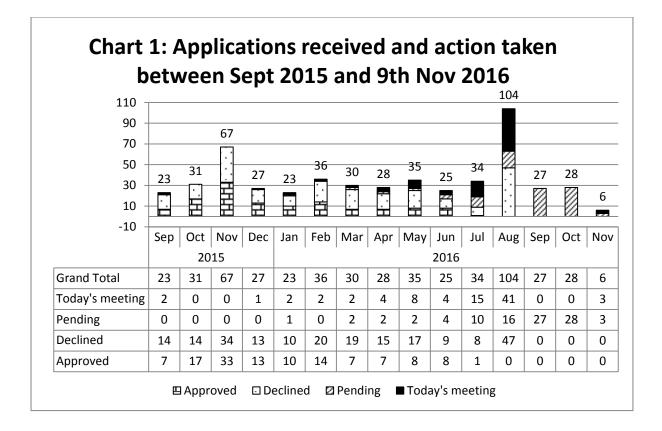
- 39. Within the Strategic Initiative portfolio, an existing strategic initiative that was agreed in 2014 has had to be partly rescinded and a new delivery partner found. On advice from the City Solicitor and Comptroller's department the new proposed delivery partner needed to be presented to you as a new grantee, rather than it be dealt with by a variation. The detail of this is explored in a separate paper headed The Mayor's Fund for London (NB Not the Lord Mayor's Appeal charity). In essence, more than £600,000 is being rescinded from the 2014 grant and it is proposed that £500,000 of this sum be granted by you to a new delivery partner.
- 40. You are asked to consider 94 applications at this meeting. Of these, 29 are recommended for a grant (including 1 application for your anniversary additional funding programmes) and 29 are reported at this meeting as having been approved under the scheme of delegations. A further 29 are recommended for rejection. The higher than usual delegation figure reflects the inclusion of the latest Stepping Stones grants round (see later Stepping Stones paper). 6 applications have been withdrawn by applicants and 1 has been lapsed following several unsuccessful attempts by officers for further information (see Table 4).

#### Table 4: Action to be taken on applications today

| Action to be taken                              | Number | Amount     |  |
|---|--------|------------|--|
| Applications recommended for grant to Committee | 28     | £3,350,810 |  |
| Funding approved by delegated authority up to   |        |            |  |
| £10,000 (to note)                               | 5      | £19,934    |  |
| Funding approved by delegated authority from    |        |            |  |
| £10,001 - £25,000 (to note)                     | 4      | £77,100    |  |
| Funding approved by delegated authority from    |        |            |  |
| £25,001 - £50,000 (to note)                     | 20     | £869,400   |  |
| Applications recommended for rejection          | 29     | n/a        |  |
| Withdrawn applications (to note)                | 6      | n/a        |  |
| Applications lapsed (to note)                   | 1      | n/a        |  |
| Total Investing in Londoners applications       | 93     | £4,317,244 |  |
| Anniversary programme: infrastructure support   | 1      | £1,000,000 |  |

#### **Investing in Londoner's applications**

41. Chart 1 below shows the flow of applications received over the last year and action taken, allowing any seasonal variations to be seen. The spikes in applications seen in November 2015 and August 2016 are due to the closing date for rounds of the Stepping Stones Fund. Otherwise applications are fairly evenly spread across the year, which is comparable to previous years. This excludes Strategic Initiatives as they are usually solicited rather than open programmes.



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